

Appendix D

Priorities Evaluation Analysis

After much research, investigation, thought on our part and input from various members of the community, the CLC needed to determine if and where consensus within our group existed. To do that, we decided to define issues that we thought were important in the context of library services and the community. The committee came up with 13 major issues that bear upon the future of our library.

They are, in no specific order, as follows:

- Designated Parking – Some members felt and our outreach indicated that parking was an issue at the current site and that an expanded library would require a significant amount of parking dedicated to library use.
- Disruption to Historic District during construction – Because the current library is on a small site surrounded on two sides by narrow roads, the builders emphasized the difficulty involved in the construction of any addition to the building. Shutting down roadways was a probability and disruption to traffic would be significant for one to two years.
- Long-term impact on adjacent properties and streets from Library 3X's size and usage – Evidence from other libraries in the region shows that circulation and library visits increased dramatically when libraries expanded. This information forced members to consider the impact an expanded library would have on its immediate neighborhood. How would the size of the building impact the character of the neighborhood? How would the increase in traffic and demands on parking effect the neighborhood?
- Total project cost – Whenever you are dealing with taxpayer dollars, cost is a major consideration. The committee tried to balance various elements outlined in the Needs Assessment Report against the cost of supplementing those needs.
- New Building versus a Renovated Historic Structure w/addition – What would better serve the community, a new building or a renovated historic structure?
- Continuity of Library Service & disruption/dislocation of staff – If the decision was to expand exclusively on the existing site, consideration needed to be paid to relocation of library services and laying off or losing current staff.
- Timing and time line of each project – Because any construction on the original site would be more complicated and more time consuming, some felt this was an issue for consideration.
- Future expansion opportunities and the flexibility of building – Faced with an expansion long overdue and advised by many about the importance of flexibility in design of a library because of the constantly evolving role a library plays, this was deemed an issue for consideration.
- Changes to existing structure – Questions arose as to whether the integrity of the building would be compromised with expansion.
- Long-term operating expenses – Expanding services means operating expenses will increase.

- Future use of existing building – If the CLC’s recommendation were other than full expansion at the current site, committee members expressed concern about the fate of the existing building.
 - Design of Building – Some felt that the architectural design of the building was a factor in the failure of the first Library proposition and therefore should be an issue for consideration.
 - Value of Historic District – In addition to the value many have for the JJML building, many considered its role in ‘keeping the Historic District alive’ vital to our community. The future of the Historic District was deemed an issue for consideration.
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The members of the JJCLC represent many factions of our community and thus many different interests and perspectives. At the point in time of this exercise, the results show that there was not a great deal of consensus on many points. However, it is important to note that the top 3 issues on the ‘JJCLC Group Priority Analysis’ did show that half or almost half of the committee rated these issues one of the top three priorities. This is noteworthy because ‘flexibility of building’ is better achieved with a new building. ‘Long term impact on adjacent properties and streets’ shows members are concerned about congestion, traffic, and parking issues. However, ‘future use of existing structure’ landing as the #3 priority shows the value held for the role the existing building plays in our community. Thus began the commitment to the two building scenario and the building of a great deal more consensus on the issues

| | <u>1</u> | <u>2</u> | <u>3</u> | <u>4</u> | <u>5</u> | <u>6</u> | <u>7</u> | <u>8</u> | <u>9</u> | <u>10</u> | <u>11</u> | <u>12</u> | <u>13</u> | <u>14</u> | <u>15</u> | <u>16</u> |
|---|----------|----------|----------|----------|----------|----------|----------|----------|----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| A | 4 | 4 | 10 | 13 | 9 | 12 | 2 | 11 | 3 | 2 | 2 | 11 | 8 | 3 | 4 | 3 |
| B | 8 | 12 | 9 | 11 | 12 | 10 | 8 | 9 | 11 | 10 | 10 | 10 | 11 | 8 | 9 | 5 |
| C | 5 | 8 | 13 | 4 | 3 | 3 | 1 | 8 | 1 | 9 | 1 | 9 | 1 | 1 | 8 | 6 |
| D | 10 | 9 | 6 | 9 | 5 | 1 | 6 | 5 | 7 | 6 | 6 | 4 | 6 | 9 | 1 | 4 |
| E | 6 | 13 | 5 | 12 | 11 | 8 | 5 | 4 | 10 | 1 | 5 | 13 | 12 | 7 | 7 | 1 |
| F | 11 | 6 | 8 | 7 | 10 | 4 | 9 | 6 | 12 | 5 | 11 | 3 | 10 | 13 | 12 | 2 |
| G | 7 | 7 | 7 | 10 | 7 | 13 | 12 | 12 | 13 | 8 | 12 | 8 | 9 | 10 | 11 | 8 |
| H | 1 | 1 | 11 | 6 | 8 | 9 | 3 | 3 | 2 | 3 | 3 | 7 | 5 | 6 | 3 | 9 |
| I | 2 | 10 | 12 | 5 | 13 | 7 | 11 | 12 | 9 | 13 | 8 | 12 | 13 | 11 | 13 | 7 |
| J | 3 | 2 | 3 | 8 | 6 | 3 | 7 | 10 | 8 | 7 | 9 | 5 | 7 | 12 | 2 | 10 |
| K | 13 | 3 | 4 | 2 | 1 | 2 | 10 | 1 | 6 | 11 | 7 | 2 | 2 | 2 | 10 | 11 |
| L | 12 | 5 | 2 | 1 | 4 | 5 | 4 | 13 | 4 | 4 | 4 | 6 | 4 | 5 | 5 | 13 |
| M | 9 | 11 | 1 | 3 | 2 | 6 | 13 | 2 | 5 | 12 | 13 | 1 | 3 | 4 | 6 | 12 |

Each row header contains a letter from A-M representing an issue which is listed below. Each column head represents a committee member. Each column contains the order in which the committee member prioritize these issues.

- A Designated Parking
- B Disruption to Historic District during construction
- C Long-term impact on adjacent properties and streets from Library 3X's size and usage
- D Total project cost
- E New Building versus a renovated historic structure w/addition
- F Continuity of Library Service & disruption/dislocation of staff
- G Timing and time line of each project
- H Future expansion opportunities and the flexibility of building
- I Changes to existing structure
- J Long-term operating expenses
- K Future use of existing structure
- L Design of Building
- M Value of Historic District

JJCLC Group Priority Analysis

| | | | Priority | | | | | | | | | | | | | | |
|----|---|--|-------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|-----------|-----------|-----------|-----------|---|
| | | <u>Tot.</u> | <u>Avg.</u> | <u>1</u> | <u>2</u> | <u>3</u> | <u>4</u> | <u>5</u> | <u>6</u> | <u>7</u> | <u>8</u> | <u>9</u> | <u>10</u> | <u>11</u> | <u>12</u> | <u>13</u> | |
| 1 | H | Future expansion opportunities and the flexibility of building | 80 | 5.00 | 2 | 1 | 5 | 0 | 1 | 2 | 1 | 1 | 2 | 0 | 1 | 0 | 0 |
| 2 | C | Long-term impact on adjacent properties and streets from Library 3X's size and usage | 81 | 5.06 | 5 | 0 | 2 | 1 | 1 | 1 | 0 | 3 | 2 | 0 | 0 | 0 | 1 |
| 3 | K | Future use of existing structure | 87 | 5.44 | 2 | 5 | 1 | 1 | 0 | 1 | 1 | 0 | 0 | 2 | 2 | 0 | 1 |
| 4 | L | Design of Building | 91 | 5.69 | 1 | 1 | 0 | 6 | 4 | 1 | 0 | 0 | 0 | 0 | 1 | 2 | |
| 5 | D | Total project cost | 94 | 5.88 | 2 | 0 | 0 | 2 | 2 | 5 | 1 | 0 | 3 | 1 | 0 | 0 | 0 |
| 6 | A | Designated Parking | 101 | 6.31 | 0 | 3 | 3 | 3 | 0 | 0 | 0 | 1 | 1 | 1 | 2 | 1 | 1 |
| 7 | J | Long-term operating expenses | 102 | 6.38 | 0 | 2 | 3 | 0 | 1 | 1 | 3 | 2 | 1 | 2 | 0 | 1 | 0 |
| 8 | M | Value of Historic District | 103 | 6.44 | 2 | 2 | 2 | 1 | 1 | 2 | 0 | 0 | 1 | 0 | 1 | 2 | 2 |
| 9 | E | New Building versus a renovated historic structure w/addition | 120 | 7.50 | 2 | 0 | 0 | 1 | 3 | 1 | 2 | 1 | 0 | 1 | 1 | 2 | 2 |
| 10 | F | Continuity of Library Service & disruption/dislocation of staff | 129 | 8.06 | 0 | 1 | 1 | 1 | 1 | 2 | 1 | 1 | 1 | 2 | 2 | 2 | 1 |
| 11 | B | Disruption to Historic District during construction | 153 | 9.56 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 3 | 3 | 4 | 3 | 2 | 0 |
| 12 | G | Timing and time line of each project | 154 | 9.63 | 0 | 0 | 0 | 0 | 0 | 0 | 4 | 3 | 1 | 2 | 1 | 3 | 2 |
| 13 | I | Changes to existing structure | 158 | 9.88 | 0 | 1 | 0 | 0 | 1 | 0 | 2 | 1 | 1 | 1 | 2 | 3 | 4 |